# DOLLAR GENERALCORP 

## FORM 10-Q

(Quarterly Report)

Filed 09/14/94 for the Period Ending 07/31/94

Address 100 MISSION RIDGE<br>GOODLETTSVILLE, TN, 37072<br>Telephone 6158554000<br>CIK 0000029534<br>Symbol DG<br>SIC Code 5331-Retail-Variety Stores<br>Industry Discount Stores<br>Sector Consumer Cyclicals<br>Fiscal Year 02/02

## DOLLAR GENERAL CORP

FORM 10-Q

(Quarterly Report)

## Filed 9/14/1994 For Period Ending 7/31/1994

| Address | 100 MISSION RIDGE |
| :--- | :--- |
|  | GOODLETTSVILLE, Tennessee 37072 |
| Telephone | $615-855-4000$ |
| CIK | 0000029534 |
| Industry | Retail (Specialty) |
| Sector | Services |
| Fiscal Year | $01 / 31$ |


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| :---: | :---: | :---: |
| Online | Customer Sevice: 203-852-5666 <br> Corporate Sales: 212-457-8200 |  |

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

## [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period July 31, 1994

Commission file number 0-4769

# DOLLAR GENERAL CORPORATION 

## (Exact name of registrant as specified in its charter)

KENTUCKY (I.R.S. employer 61-0502302
on of
(State or other jurisdiction of (I.R.S. employer incorporation or organization) identification no.)

104 Woodmont Blvd.
Suite 500
Nashville, Tennessee 37205
(Address of principal executive offices, zip code)

Registrant's telephone number, including area code:(615) 783-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2)has been subject to such filing requirements for the past 90 days. Yes X No $\qquad$ _.

The number of shares of common stock outstanding at August 26, 1994 was 53,129,372.

## Dollar General Corporation

## Form 10-Q

## For the Quarter Ended July 31, 1994

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                months ended July 31, 1994 and 1993
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                                    July 31, 1993
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                                    and July 31, 1993 5
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\section*{PART I - FINANCIAL INFORMATION}

\section*{ITEM 1. Financial Statements}


The accompanying notes are an integral part of this statement.
\begin{tabular}{|c|c|c|c|}
\hline As of July 31, 1994, January 31, 1994 and July 31, 1993 (amounts in thousands) & \multicolumn{3}{|l|}{DOLLAR GENERAL CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS} \\
\hline ASSETS & \[
\begin{aligned}
& \text { July 31, } \\
& 1994
\end{aligned}
\] & \[
\begin{aligned}
& \text { January 31, } \\
& 1994
\end{aligned}
\] & \[
\begin{aligned}
& \text { July 31, } \\
& 1993
\end{aligned}
\] \\
\hline Current Assets: & (unaudited) & & (unaudite \\
\hline Cash and cash equivalents & \$ 26,764 & \$ 35,365 & \$ 22,611 \\
\hline Merchandise inventories & 332,551 & 260,042 & 263,670 \\
\hline Deferred income taxes & 10,808 & 9,664 & 9,001 \\
\hline Other current assets & 10,757 & 8,397 & 9,849 \\
\hline Income Taxes & 2,215 & 1,563 & 0 \\
\hline Total current assets & 383,095 & 315,031 & 305,131 \\
\hline Property \& equipment, at cost & 147,779 & 124,827 & 108,381 \\
\hline Less: Accumulated depreciation & 54,580 & 47,322 & 41,932 \\
\hline & 93,199 & 77,505 & 66,449 \\
\hline Other Assets & 4,719 & 4,701 & 4,641 \\
\hline & \$481,013 & \$397, 237 & \$376, 221 \\
\hline \multicolumn{4}{|l|}{LIABILITIES AND SHAREHOLDERS' EQUITY} \\
\hline \multicolumn{4}{|l|}{Current liabilities:} \\
\hline Current portion of long-term debt & \$ 1,303 & \$ 1,302 & \$ 1,301 \\
\hline Short-term borrowings & 62,000 & 18,000 & 34,000 \\
\hline Accounts payable & 91,515 & 81,038 & 83,256 \\
\hline Accrued expenses & 49,418 & 47,906 & 40,215 \\
\hline Income taxes & 0 & 0 & 2,404 \\
\hline Total current liabilities & 204,236 & 148,246 & 161,176 \\
\hline Long-term debt & 4,669 & 5,711 & 5,974 \\
\hline Deferred income taxes & 2,563 & 2,563 & 2,606 \\
\hline \multicolumn{4}{|l|}{Shareholders' equity:} \\
\hline Common stock & 27,248 & 27,248 & 21,963 \\
\hline Additional paid-in capital & 75,372 & 65,857 & 61,111 \\
\hline Retained earnings & 169,308 & 151,165 & 127,650 \\
\hline & 271,928 & 244,270 & 210,724 \\
\hline Less treasury stock & 2,383 & 3,553 & 4,259 \\
\hline & 269,545 & 240,717 & 206,465 \\
\hline & \$481,013 & \$397, 237 & \$376, 221 \\
\hline
\end{tabular}

The accompanying notes are an integral part of this statement.
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DOLLAR GENERAL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
for the three months ended July 31, 1994 and 1993
(amounts in thousands)
(unaudited)

```
Cash flows from operating activities:
    Net income
    Adjustments to reconcile net income
        to net cash provided by operating
        activities:
        Depreciation and amortization
        Deferred income taxes
    Change in operating assets and liabilities:
        Merchandise inventories
        Accounts payable
        Accrued expenses
        Income taxes
        Other
        Net cash used by
            operating activities
Cash flows used in investing activities:
    Purchase of property \& equipment
Cash flows provided by financing activities:
    Issuance of short-term borrowings
    Repayments of short-term borrowings
    Repayments of long-term debt
    Payments of cash dividends
    Proceeds from exercise of stock options
    Tax benefits from exercise of stock options
    Other
        Net cash provided by financing activities
Net decrease in cash and equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of period
\begin{tabular}{|c|c|c|}
\hline & \[
\begin{aligned}
& 1 y 31, \\
& 994
\end{aligned}
\] & \[
\begin{gathered}
\text { July 31, } \\
1993
\end{gathered}
\] \\
\hline \$ & 23,474 & \$ 15,541 \\
\hline & 7,805 & 5,200 \\
\hline & 1,144) & ( 1,366) \\
\hline & 72,509) & \((46,827)\) \\
\hline & 10,475 & 19,231 \\
\hline & 1,512 & 2,545 \\
\hline & 652) & ( 1,611) \\
\hline & 2,023) & ( 2,856) \\
\hline & 33,062) & \((10,143)\) \\
\hline & 23,852) & \((16,413)\) \\
\hline & 44,000 & 37,000 \\
\hline & 0 & \((13,001)\) \\
\hline & 1,041) & ( 1,038) \\
\hline & 5,331) & ( 3,328) \\
\hline & 5,899 & 2,328 \\
\hline & 4,786 & 2,718 \\
\hline & 0 & ( 558) \\
\hline & 48,313 & 24,121 \\
\hline ( & 8,601) & ( 2,435) \\
\hline & 35,365 & 25,056 \\
\hline \$ & 26,764 & \$ 22,611 \\
\hline
\end{tabular}

The accompanying notes are an integral part of this statement.
(Unaudited)
1. Basis of Presentation

The accompanying financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all of the disclosures normally required by generally accepted accounting principles or those normally made in the Company's Annual Report on Form 10-K. Accordingly, the reader of the quarterly report on Form 10-Q should refer to the Company's annual report on Form 10-K for the year ended January 31, 1994 for additional information.

The accompanying financial statements have been prepared in accordance with the Company's customary accounting practices and have not been audited. All subsidiaries are included. In management's opinion, all adjustments (which are of a normal recurring nature) necessary for a fair presentation of the results of operations for the three month and six month periods ended July 31, 1994 and 1993, respectively have been made.

Because of the seasonal nature of the Company's business, the results for interim periods are not necessarily indicative of the results to be expected for the year.

\section*{2. Net Income Per Common Share}

Net income per common share is based upon the actual weighted average number of common shares outstanding during each period plus the assumed exercise of dilutive stock options as follows:

3. Changes in shareholder's equity for the six months ended July 31, 1994 and 1993 were as follows (dollars in thousands except per share amounts):
\begin{tabular}{|c|c|c|c|c|}
\hline Balances, January 31, 1993 & Common Stock
\[
\$ 17,820
\] & \begin{tabular}{l}
Additional \\
Paid-In Capital \\
\$57, 246
\end{tabular} & Retained Earnings \$119, 580 & Treasury Stock \$4, 881 \\
\hline Net Income & & & 15,541 & \\
\hline Cash dividend, \(\$ .10\) per common share, as declared & & & ( 3,328) & \\
\hline Five for four stock split & 4,143 & & \((4,143)\) & \\
\hline Reissuance of treasury stock under stock incentive plans & & 1,147 & & ( 622) \\
\hline Tax benefit from exercise of options & & 2,718 & & \\
\hline Balances, July 31, 1993 & \$21,963 & \$61,111 & \$127,650 & 4,259 \\
\hline Balances, January 31, 1994 & \$27,248 & \$65,857 & \$151,165 & \$3,553 \\
\hline Net Income & & & 23,474 & \\
\hline Cash dividend, \(\$ .10\) per common share, as declared & & & ( 5,331) & \\
\hline Reissuance of treasury stock under stock incentive plans & & 4,729 & & \((1,170)\) \\
\hline Tax benefit from exercise of options & & 4,786 & & \\
\hline Balances, July 31, 1994 & \$27,248 & \$75,372 & \$169,308 & \$2,383 \\
\hline
\end{tabular}

\section*{ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS}

\section*{RESULTS OF OPERATIONS}

The nature of the Company's business is highly seasonal. Historically, sales in the fourth quarter have been substantially higher than sales achieved in each of the first three quarters of the fiscal year. Thus expenses, and to a greater extent operating income, vary greatly by quarter. Caution, therefore, is advised when evaluation results for a period shorter than a full year or when comparing any period to other than the same period of the previous year.

Six months ended July 31, 1994 and 1993.

NET SALES. Net sales for the first six months of fiscal 1995 increased \(\$ 127.0\) million, or \(26.6 \%\), to \(\$ 604.4\) million from \(\$ 477.4\) million for the comparable period of fiscal 1994. The increase resulted from 212 net additional stores being open during the first six months of fiscal 1995 as compared to the same prior year period and an increase of \(13.4 \%\) in same-store sales. The Company defines same-stores as those opened prior to the beginning of the previous fiscal year which have remained open throughout the previous fiscal year and the period reported. Management believes that the same- store sales increase was primarily due to higher in-stock levels in the stores, improved merchandising, and continued aggressive every day low pricing. The mix of merchandise sales for the period was \(64.9 \%\) hardlines and \(35.1 \%\) softlines, unchanged from the same period a year ago.

GROSS PROFIT. Gross profit for the first six months of fiscal 1995 was \(\$ 167.7\) million, or \(27.7 \%\) of net sales, compared to \(\$ 135.5\) million, or \(28.4 \%\) of net sales, for the comparable period in the prior fiscal year. This decrease in gross profit percentage is the result of the effect of markdowns taken in prior periods and planned price reductions providing lower initial markup on current merchandise purchases. Interim cost of goods sold is determined using estimates of shrinkage, inflation and markdowns which are adjusted to reflect actual results at year end.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE. Selling, general and administrative expense as a percentage of net sales decreased to \(21.3 \%\) for the first six months of fiscal 1995 from \(22.8 \%\) for the comparable period if fiscal 1994 primarily because of higher sales volume and lower advertising, supply, and health benefit costs. Selling, general and administrative expense of \(\$ 128.9\) million for the first six months of fiscal 1995 represents an increase of \(18.3 \%\) from \(\$ 109.0\) million for the comparable prior year period. This increase resulted from operating 212 net additional stores during the first six months of fiscal 1995 as compared to the same prior year period and an \(11.6 \%\) increase in same-store expenses.

INTEREST EXPENSE. Interest expense decreased \(13.7 \%\) to \(\$ 1.0\) million for the first six months of fiscal 1995 from \(\$ 1.2\) million for the comparable prior year period. The decrease resulted primarily from lower interest rates partially offset by higher average borrowings.

Three months ended July 31, 1994 and 1993.

NET SALES. Net sales in the second quarter of fiscal 1995 increased \(\$ 61.7\) million or \(24.2 \%\), to \(\$ 317.3\) million from \(\$ 255.6\) million for the same period in fiscal 1994. The increase resulted from a same-store sales increase of \(11.3 \%\) and the operation of 52 net additional stores.

GROSS PROFIT. Gross profit as a percentage of sales was \(27.6 \%\) in the second quarter of fiscal 1995 as compared to \(28.6 \%\) for the comparable period in fiscal 1994. This decrease was due to the same factors affecting gross profit for the six month period.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE. Selling, general and administrative expense expressed as a percentage of sales decreased to \(20.4 \%\) for the second quarter of fiscal 1995 from \(22.2 \%\) for the same period in the previous year. This decrease was due to the same factors affecting selling, general, and administrative expenses for the six month period. Selling, general and administrative expense increased \(\$ 7.9\) million or \(14.0 \%\) in the second quarter of fiscal 1995 as compared to fiscal 1994 due to 52 net new stores and same-store expenses increasing \(8.5 \%\).

INTEREST EXPENSE. Interest expense for the second quarter of fiscal 1995 decreased \(7.3 \%\), to \(\$ 0.6\) million from \(\$ 0.7\) million, from the comparable period in fiscal 1994 due to lower interest rates which more than offset higher average borrowings.

\section*{LIQUIDITY AND CAPITAL RESOURCES}

Cash flows from operating activities. Cash flow used in operating activities totaled \(\$ 33.0\) million during the first six months of fiscal 1995 compared to \(\$ 10.1\) million in the same period last year. This increased use of cash is primarily due to inventories increasing by \(\$ 72.5\) million, \(\$ 25.7\) million more than in the same period last year, and a \(\$ 10.5\) million increase in trade payables, \(\$ 8.8\) million less than in the same period last year. This smaller increase in trade payables is due partly to a greater proportion of merchandise purchases being imported and financed by letters of credit rather than by trade credit. Also the receipt of merchandise purchases occurred earlier this year to support anticipated Fall and Christmas sales and to avoid distribution capacity limitations while the Company's third distribution center is being constructed.

Cash flows from investing activities. Cash used for capital expenditures during the first six months of fiscal 1995 was \(\$ 23.9\) million compared to \(\$ 16.4\) million during the same period of fiscal 1994. This increase is primarily due to the investment in stores including, new, relocated and remodeled stores of \(\$ 13.2\) million this year versus \(\$ 9.5\) million in the prior year and \(\$ 4.5\) million related to the construction of the Ardmore, OK distribution center.

Cash flows from financing activities. The Company's net borrowings during the first six months of fiscal 1995 increased \(\$ 44.0\) million compared to an increase of \(\$ 24.0\) million during the same period in the prior fiscal year. This higher level of borrowings is referable to the increased merchandise imports that are financed by letters of credit, rather than trade credit. The increase in borrowings is also due to a shifting of purchases to earlier in the year to support anticipated Fall and Christmas sales and to avoid distribution capacity limitation while the Company's third distribution center is being constructed.

Because the Company emphasizes seasonal events, such as Christmas and back-to-school, its working capital requirements vary significantly during the year. Bank credit facilities equaled \(\$ 120\) million at July 31, 1994 ( \(\$ 65\) million revolving credit/term loan facility plus \(\$ 55.0\) million seasonal lines of credit). The Company had no seasonal line of credit borrowings as of July 31, 1994 or 1993. Seasonal working capital and capital expenditure requirements will continue to be met through cash flow provided by operating activities supplemented by the revolving credit/term loan facility and seasonal credit lines.

The Company's liquidity position is set forth in the following table (dollar amounts in thousands):
\begin{tabular}{|c|c|c|c|}
\hline & \[
\begin{aligned}
& \text { July 31, } \\
& 1994
\end{aligned}
\] & \[
\begin{aligned}
& \text { January 31, } \\
& 1994
\end{aligned}
\] & \[
\begin{aligned}
& \text { July 31, } \\
& 1993
\end{aligned}
\] \\
\hline Current ratio & 1.9x & 2.1x & 1.9x \\
\hline Total debt/equity & 25.2\% & 10.4\% & 20.0\% \\
\hline Long-term debt/equity & 1.7\% & 2.4\% & 2.9\% \\
\hline Working capital (000) & \$178,859 & \$166,785 & \$143,955 \\
\hline Average daily use of debt: (fiscal year to date) & & & \\
\hline Short-term (000) & 38,315 & 34,102 & 28,867 \\
\hline Long-term (000) & 6,250 & 7,335 & 7,550 \\
\hline Total (000) & 44,565 & 41,437 & 36,417 \\
\hline Maximum outstanding short-term debt (fiscal year-to-date) & \$ 62,000 & \$ 70,909 & \$ 47,000 \\
\hline
\end{tabular}

\section*{PART II - OTHER INFORMATION}

\section*{Item 1. Not applicable.}

\section*{Item 2. Changes in Securities - Subsequent to end of the fiscal} quarter ended July 31, 1994

On August 22, 1994, Dollar General Corporation issued of 1,715,742 shares of a newly authorized series of convertible junior preferred stock, as approved by the Board of Directors. The shares of Series A Convertible Junior Preferred Stock ("Preferred Stock") were issued in exchange for the \(8,578,710\) shares of Dollar General Common Stock, \(\$ .50\) par value per shares, owned by C.T.S., Inc. a personal holding company of the Turner family (founders of Dollar General).

The transaction was effected through an Exchange Agreement dated August 22, 1994, by the Company, Dolgencorp, Inc., a wholly-owned subsidiary, C.T.S., Inc. and the C.T.S., Inc. shareholders. In the event of a voluntary or involuntary liquidation, dissolution, or winding up of the Company, after payment of all amounts due creditors, if any, the holders of the Preferred Stock shall be entitled, before any distribution is made upon any shares of the Company's common stock, to receive a preferential payment from the assets of the Company of cash or property (to the extent funds are legally available therefor) equal to \(\$ .50\) per share.

The terms of the transaction have been previously reported to the Securities and Exchange Commission pursuant to current Report on Form 8K dated August 23, 1994.

\section*{Item 3. Not applicable.}

\section*{Item 4. Submission of Matters to a Vote of Security Holders}

At the Annual Meeting of Stockholders of the Corporation held June 6, 1994, the Stockholders voted upon two proposals. The results of the Stockholders' vote on each of the proposals are as follows:

Proposal No. 1. Election of Directors. The following nominees were elected to serve as Directors of the Corporation until the next Annual Shareholder's Meeting:
\begin{tabular}{lll} 
Nominee & Votes For & Votes Withheld \\
James L. Clayton & \(36,537,122\) & 34,569 \\
James D. Cockman & \(36,538,344\) & 33,347 \\
Reginald D. Dickson & \(36,531,235\) & 40,456 \\
John B. Holland & \(36,536,799\) & 34,892 \\
Wallace N. Rasmussen & \(36,536,082\) & 35,609 \\
Cal Turner & \(36,533,991\) & 37,700 \\
Cal Turner, Jr. & \(36,533,562\) & 38,129 \\
DavidM. Wilds & \(36,537,831\) & 33,860 \\
William S. Wire, II & \(36,538,538\) & 33,153
\end{tabular}

Proposal No. 2. Ratification of Coopers \& Lybrand as the Corporation's Independent Public Accounts.
\begin{tabular}{lccc} 
& & & Broker \\
Vote For & Votes Against & Abstentions & No-votes \\
\(36,459,880\) & 12,966 & 98,845 & ---
\end{tabular}

\section*{Item 5. Not applicable.}

\section*{Item 6. Exhibits and reports on Form 8-K}
(b) No reports on Form 8-K have been filed during the quarter ended July 31, 1994.

\section*{SIGNATURES}

Pursuant to the requirements of the Securities Exchange act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

\section*{DOLLAR GENERAL CORPORATION}

\section*{(Registrant)}

Date: September 14, 1994

\section*{ARTICLE 5}

The accompanying notes are an integral part of this Schedule.
CIK: 0000029534
NAME: SALLEE WISE
\begin{tabular}{lr} 
PERIOD TYPE & 6 MOS \\
FISCAL YEAR END & JAN 311995 \\
PERIOD END & JUL 311994 \\
CASH & 26,764 \\
SECURITIES & 0 \\
RECEIVABLES & 0 \\
ALLOWANCES & 0 \\
INVENTORY & 332,551 \\
CURRENT ASSETS & 383,095 \\
PP\&E & 147,779 \\
DEPRECIATION & 54,580 \\
TOTAL ASSETS & 481,013 \\
CURRENT LIABILITIES & 204,236 \\
BONDS & 0 \\
COMMON & 27,248 \\
PREFERRED MANDATORY & 0 \\
PREFERRED & 0 \\
OTHER SE & 242,297 \\
TOTAL LIABILITY AND EQUITY & 481,013 \\
SALES & 604,409 \\
TOTAL REVENUES & 604,409 \\
CGS & 436,721 \\
TOTAL COSTS & 128,940 \\
OTHER EXPENSES & 0 \\
LOSS PROVISION & 0 \\
INTEREST EXPENSE & 1,039 \\
INCOME PRETAX & 37,709 \\
INCOME TAX & 14,235 \\
INCOME CONTINUING & 23,474 \\
DISCONTINUED & 0 \\
EXTRAORDINARY & 0 \\
CHANGES & 0 \\
NET INCOME & 23,474 \\
EPS PRIMARY & .43 \\
EPS DILUTED & .43
\end{tabular}

\section*{End of Filing}```

