# DOLLAR GENERALCORP 

FORM 8-K
(Current report filing)

Filed 12/12/06 for the Period Ending 12/12/06

Address 100 MISSION RIDGE<br>GOODLETTSVILLE, TN, 37072<br>Telephone 6158554000<br>CIK 0000029534<br>Symbol DG<br>SIC Code 5331-Retail-Variety Stores<br>Industry Discount Stores<br>Sector Consumer Cyclicals<br>Fiscal Year 02/02

# DOLLAR GENERAL CORP 

## FORM 8-K

(Current report filing)

## Filed 12/12/2006 For Period Ending 12/12/2006

| Address | 100 MISSION RIDGE |
| :--- | :--- |
|  | GOODLETTSVILLE, Tennessee 37072 |
| Telephone | $615-855-4000$ |
| CIK | 0000029534 |
| Industry | Retail (Specialty) |
| Sector | Services |
| Fiscal Year | $01 / 31$ |

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 8-K 

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): December 12, 2006

## Dollar General Corporation

(Exact Name of Registrant as Specified in Charter)

| Tennessee | 001-11421 | 61-0502302 |
| :---: | :---: | :---: |
| (State or Other Jurisdiction of Incorporation) | (Commission File Number) | (I.R.S. Employer <br> Identification No.) |

100 Mission Ridge
Goodlettsville, Tennessee 37072
(Address of Principal Executive Offices) (Zip Code)
Registrant's telephone number, including area code: (615) 855-4000
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
[ ] Written communications pursuant to Rule 425 under the Securities Act
(17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act
(17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On December 12, 2006, Dollar General Corporation issued a news release regarding results of operations and financial condition for the third quarter ended November 3, 2006. The news release is attached hereto as Exhibit 99 and incorporated by reference as if fully set forth herein.

## ITEM 7.01 REGULATION FD DISCLOSURE.

The information set forth in Item 2.02 above is incorporated herein by reference. The news release also sets forth information regarding the planned conference call and webcast to discuss third quarter results and other matters.

## ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS.

(a) Financial statements of businesses acquired. N/A
(b) Pro forma financial information. N/A
(c) Shell company transactions. N/A
(d) Exhibits. See Exhibit Index immediately following the signature page hereto.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## Date: December 12, 2006

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DOLLAR GENERAL CORPORATION
By: /s/ Susan S. Lanigan
    Susan S. Lanigan
    Executive Vice President and General
    Counsel
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## EXHIBIT INDEX

| Exhibit No. | Description |
| :---: | :---: |
| 99 | News release dated December 12, 2006. |

## Dollar General Reports Third Quarter 2006 Financial Results

GOODLETTSVILLE, Tenn.--(BUSINESS WIRE)--Dec. 12, 2006--Dollar General Corporation (NYSE: DG) today reported a net loss for its third fiscal quarter ended November 3, 2006 of $\$ 5.3$ million, or $\$ 0.02$ per share, after recognizing pre-tax costs and charges in the quarter of approximately $\$ 79.2$ million relating to the elimination of its packaway inventory model and planned store closings, as discussed at length in the Company's announcement on November 29, 2006. Net income for the prior year quarter ended October 28, 2005 was $\$ 64.4$ million, or $\$ 0.20$ per share.

Net sales for the fiscal 2006 third quarter were $\$ 2.21$ billion, a 7.6 percent increase over net sales of $\$ 2.06$ billion for the fiscal 2005 third quarter. The sales increase is largely attributable to increased sales of highly consumables and, to a lesser extent, increased sales of seasonal merchandise. It includes the sales from 430 net new stores and a same-store sales increase of 2.0 percent.

As a percentage of sales, gross profit for the fiscal 2006 third quarter was 23.8 percent compared to 28.1 percent for the fiscal 2005 third quarter. Gross profit was reduced in the 2006 third quarter by below-cost inventory adjustments of approximately $\$ 63.5$ million relating to the Company's recent decision to eliminate packaway inventory by the end of fiscal 2007 and $\$ 7.8$ million relating to inventory in stores the Company plans to close, outside of the ordinary course of business, in 2007. The amount of the below-cost inventory adjustments is based on management's assumptions regarding the timing and adequacy of markdowns and the final adjustment may vary materially from the amount recorded depending on various factors, including timing of the plan's execution, the accuracy of assumptions used by management in developing these estimates, and retail market conditions. In addition to these charges, the gross profit rate was negatively impacted by a greater sales mix of lower-margin merchandise, a decrease in markups on purchases, more promotional markdowns, and higher inventory shrink.

Selling, general and administrative expenses ("SG\&A") were 23.6 percent of sales in the third quarter of fiscal 2006 versus 23.2 percent of sales in the fiscal 2005 third quarter. The increase in SG\&A reflects impairment charges on leasehold improvements and fixtures of approximately $\$ 8.0$ million relating to planned store closings outside of the ordinary course of business. Other expenses contributing to the increase in SG\&A (as a percent of sales) were store labor due to additional labor associated with various store initiatives, store occupancy costs due primarily to higher store rental rates, and administrative salaries, resulting from additions to the Company's leadership and the reorganization of the merchandising and real estate teams, as well as the expensing of stock options. These increases were partially offset by proceeds of $\$ 7.9$ million related to the final settlement of the Company's Hurricane Katrina insurance claim.

Interest expense, net of interest income, for the fiscal 2006 third quarter increased $\$ 6.4$ million over the prior year quarter due to higher net borrowings and an increase in income tax-related interest of $\$ 3.2$ million. The increase in tax-related interest expense is due in part to reductions in interest expense in the prior year period pertaining to the resolution of certain income tax-related contingencies.

For the 39 -week year-to-date period, net income was $\$ 87.9$ million, or $\$ 0.28$ per share, compared to $\$ 204.9$ million, or $\$ 0.63$ per share, in the comparable fiscal 2005 period. Year-to-date net sales increased 8.4 percent, including a same-store sales increase of 2.3 percent.

The Company's gross profit rate to sales was 26.0 percent in the 2006 year-to-date period compared to 28.4 percent in the 2005 year-to-date period. In addition to the below-cost inventory adjustments described above, the decrease in the gross profit rate was impacted by lower markups on purchases during the period, increased promotional markdowns, a higher sales mix of lower-margin merchandise, higher inventory shrink, and higher transportation expenses primarily attributable to increased fuel costs. These factors were partially offset by higher average markups on beginning inventory in the 2006 period as compared with the 2005 period. Year-to-date, the Company's inventory shrink rate was 3.38 percent in 2006 compared to 3.20 percent in 2005.

SG\&A for the fiscal 2006 year-to-date period was 23.5 percent of sales compared to 23.0 percent in 2005 . In addition to the $\$ 8.0$ million of asset impairment charges described above, SG\&A was impacted by increased advertising, store occupancy costs and administrative salaries. These increases were partially offset by proceeds of $\$ 13.0$ million related to the settlement of hurricane-related insurance claims.

The Company's effective income tax rate for the fiscal 200639 -week period was 38.6 percent compared to 35.5 percent in the 2005 period. The increase in the effective income tax rate is a result of a tax law change in the 2006 period that reduced previously recorded deferred tax assets related to the Company's operations in the state of Texas, the non-recurrence in the 2006 period of benefits realized in the 2005 period related to an internal corporate restructuring, an increase in a deferred tax valuation allowance in the 2006 period due to revised estimates regarding the Company's ability to utilize certain state income tax credit carry forwards prior to their expiration, and a reduction in income tax reserves in the 2005 period (due principally to the expiration of the statute of limitations) that did not reoccur in the 2006 period.

## Inventory

The Company's inventory balance, after the $\$ 71.2$ million below-cost markdowns, increased 6.4 percent in total and was flat on a per square footage basis as compared to the prior year third quarter. The Company made substantial progress in its efforts to sell through the higher than anticipated level of highly consumable promotional inventory held at the end of the Company's 2006 second fiscal quarter. With regard to the current holiday season, the Company has taken measures to ensure that its stores are better prepared and seasonal inventories are better managed than in the prior year. Holiday-related sales to date, which reflect the results of a holiday circular, are positive, although the Company's outlook remains cautious in the highly competitive retail environment.

## Earnings Conference Call Information

The Company will host a conference call on Tuesday, December 12, 2006, at 9:00 a.m. CST/10:00 a.m. EST to discuss the quarter's financial results. If you wish to participate, please call (334) 260-2280 at least 10 minutes before the conference call is scheduled to begin. The pass code for the conference call is "Dollar General." The call will also be broadcast live online at www.dollargeneral.com by clicking on the homepage "Spotlight Item." A replay of the conference call will be available through Tuesday, December 26, online or by calling (334) 323-7226. The pass code for the replay is 33961603 .

## About Dollar General

Dollar General is a Fortune $500(\mathrm{R})$ discount retailer with 8,276 neighborhood stores as of November 24, 2006. Dollar General stores offer convenience and value to customers by offering consumable basic items that are frequently used and replenished, such as food, snacks, health and beauty aids and cleaning supplies, as well as a selection of basic apparel, housewares and seasonal items at everyday low prices. The Company's store support center is located in Goodlettsville, Tennessee. Dollar General's website can be reached at www.dollargeneral.com.

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES Consolidated Balance Sheets <br> (In thousands)

|  | $\begin{gathered} \text { November } 3, \\ 2006 \end{gathered}$ | $\begin{gathered} \text { October } 28 \text {, } \\ 2005 \end{gathered}$ |  | $\begin{aligned} & \text { ebruary 3, } \\ & 2006 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) | (Unaudited) |  |  |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ 90,914 | \$ 92,769 |  | 200,609 |
| Short-term investments | 29,400 | 1,417 |  | 8,850 |
| Merchandise inventories | 1,676,057 | 1,574,567 |  | 1,474,414 |
| Deferred income taxes | 49,627 | 14,348 |  | 11,912 |
| Prepaid expenses and other current assets | 71,993 | 61,549 |  | 67,140 |
| Total current assets | 1,917,991 | 1,744,650 |  | 1,762,925 |
| Property and equipment, at cost | 2,410,754 | 2,139,087 |  | 2,221,540 |
| Less: accumulated depreciation and amortization | 1,163,864 | 983,806 |  | 1,029,368 |
| Net property and equipment | 1,246,890 | 1,155,281 |  | 1,192,172 |
| Other assets, net | 41,422 | 30,850 |  | 37,090 |
| Total assets | \$3,206,303 | \$2,930,781 |  | 2,992,187 |
| LIABILITIES AND SHAREHOLDERS' EQUIT |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Current portion of long-term obligations | \$ 8,473 | \$ 8,864 | \$ | 8,785 |
| Accounts payable | 517,443 | 521,087 |  | 508,386 |
| Accrued expenses and other | 406,761 | 372,537 |  | 372,920 |
| Income taxes payable | 15,826 | 7,452 |  | 43,706 |
| Total current liabilities | 948,503 | 909,940 |  | 933,797 |
| Long-term obligations | 495,339 | 344,436 |  | 269,962 |
| Deferred income taxes | 59,520 | 62,118 |  | 67,633 |
| Shareholders' equity: |  |  |  |  |
| Preferred stock | - | - |  | - |
| Common stock | 156,024 | 158,437 |  | 157,840 |
| Additional paid-in capital | 477,687 | 451,180 |  | 462,383 |
| Retained earnings | 1,069,472 | 1,011,019 |  | 1,106,165 |
| Accumulated other comprehensive loss | (659) | (839) |  | (794) |
| Other shareholders' equity | 417 | $(5,510)$ |  | $(4,799)$ |
| Total shareholders' equity | 1,702,941 | 1,614,287 |  | 1,720,795 |
| Total liabilities and shareholders' equity | $\$ 3,206,303$ | $\$ 2,930,781$ |  | 2,992,187 |

# Consolidated Statements of Operations 

## (Unaudited)

(In thousands, except per share amounts)



# DOLLAR GENERAL CORPORATION AND SUBSIDIARIES <br> Consolidated Statements of Cash Flows (Unaudited) 

|  | For the 39 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { November } 3 \text {, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { tober } 28, \\ 2005 \end{gathered}$ |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 87,853 | \$ | 204,883 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 148,911 |  | 137,817 |
| Deferred income taxes |  | $(45,828)$ |  | 293 |
| Tax benefit from stock option exercises |  | $(1,898)$ |  | 4,009 |
| Non-cash inventory adjustments and asset impairments |  | 79,213 |  | - |
| Change in operating assets and liabilities: |  |  |  |  |
| Merchandise inventories |  | $(272,876)$ |  | $(198,030)$ |
| Prepaid expenses and other current assets |  | $(4,853)$ |  | $(7,847)$ |
| Accounts payable |  | 18,680 |  | 103,896 |
| Accrued expenses and other |  | 33,755 |  | 39,593 |
| Income taxes |  | (26,062) |  | $(62,245)$ |
| Other |  | 2,865 |  | 12,348 |
| Net cash provided by operating activities |  | 19,760 |  | 234,717 |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of property and equipment |  | $(221,043)$ |  | $(216,849)$ |
| Purchases of short-term investments |  | $(10,476)$ |  | $(30,250)$ |
| Sales of short-term investments |  | 10,550 |  | 73,175 |
| Purchases of long-term investments |  | $(21,515)$ |  | - |
| Insurance proceeds related to property and equipment |  | 1,807 |  | - |
| Proceeds from sales of property and equipment |  | 1,324 |  | 1,085 |
| Net cash used in investing activities |  | $(239,353)$ |  | $(172,839)$ |
| Cash flows from financing activities: |  |  |  |  |
| Issuance of long-term borrowings |  | - |  | 14,495 |
| Borrowings under revolving credit facility |  | 1,767,450 |  | 148,600 |
| Repayments of borrowings under revolving credit facility |  | $(1,535,150)$ |  | $(73,600)$ |
| Repayments of long-term obligations |  | $(11,417)$ |  | $(10,832)$ |
| Payment of cash dividends |  | $(46,864)$ |  | $(41,999)$ |
| Proceeds from exercise of stock options |  | 13,889 |  | 22,041 |
| Repurchases of common stock |  | $(79,947)$ |  | $(260,707)$ |
| Tax benefit from stock option exercises |  | 1,898 |  | - |
| Other financing activities |  | 39 |  | 63 |
|  |  |  |  |  |
| Net decrease in cash and cash equivalents |  | $(109,695)$ |  | (140, 061 ) |
| Cash and cash equivalents, beginning of |  |  |  | 232,830 |
| Cash and cash equivalents, end of period | \$ | 90,914 | \$ | 92,769 |
| Supplemental schedule of non-cash investing and financing activities: |  |  |  |  |
| Investments awaiting settlement, included in Accounts payable |  |  |  |  |
| Purchases of property and equipment awaiting processing for payment, included in Accounts payable | \$ | 14,885 | \$ | 8,656 |
| Purchases of property and equipment under capital lease obligations | \$ | 4,150 | \$ | 3,283 |
| Reduction of financing obligations | \$ | 46,608 | \$ | - |
| Reduction of promissory notes receivable | \$ | 46,608 | \$ | - |

# Selected Additional Information 

(Unaudited)
Highly consumable
Seasonal
Home products
Basic clothing
Total sales

| 13 Weeks Ended |  |  |
| :---: | :---: | :---: |
| $\begin{gathered} \text { November } 3, \\ 2006 \end{gathered}$ | $\begin{gathered} \text { October } 28, \\ 2005 \end{gathered}$ | \% <br> Change |
| \$1,523,398 | \$1,405,413 | 8.4\% |
| 306,758 | 269,695 | 13.7 |
| 212,587 | 211,609 | 0.5 |
| 170,653 | 171,171 | (0.3) |
| \$2,213,396 | \$2,057,888 | 7.6\% |
| 39 Weeks Ended |  |  |
| $\begin{gathered} \text { November 3, } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { October } 28, \\ 2005 \end{gathered}$ | \% <br> Change |
| \$4,482,687 | \$4,078,515 | 9.9\% |
| 970,655 | 862,534 | 12.5 |
| 638,422 | 638,493 | 0.0 |
| 524,072 | 522,191 | 0.4 |
| \$6,615,836 | \$6,101,733 | 8.4\% |
| Store Count |  |  |
| 39 Weeks Ended |  |  |
| $\begin{gathered} \text { November } 3, \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October } 28, \\ 2005 \end{gathered}$ |
| 7,929 |  | 7,320 |
| 408 |  | 605 |
| 86 |  | 104 |
| 322 |  | 501 |
| 8,251 |  | 7,821 |
| 57,305 |  | 53,869 |

CONTACT: Dollar General Corporation Investor Contact:

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Tawn Earnest, 615-855-5209

