# DOLLAR GENERALCORP 

FORM 8-K
(Current report filing)

Filed 05/27/04 for the Period Ending 05/27/04

Address 100 MISSION RIDGE<br>GOODLETTSVILLE, TN, 37072<br>Telephone 6158554000<br>CIK 0000029534<br>Symbol DG<br>SIC Code 5331-Retail-Variety Stores<br>Industry Discount Stores<br>Sector Consumer Cyclicals<br>Fiscal Year 02/02

# SECURITIES AND EXCHANGE COMMISSION 

## Washington, D.C. 20549

## FORM 8-K

Current Report
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 27, 2004

## Dollar General Corporation

(Exact Name of Registrant as Specified in Charter)


100 Mission Ridge
Goodlettsville, Tennessee 37072
(Address of Principal Executive Offices) (Zip Code)
Registrant's telephone number, including area code: (615) 855-4000
(a) Financial Statements. None.
(b) Pro Forma Financial Information. None.
(c) Exhibits. See Exhibit Index immediately following the signature page hereto.

## ITEM 9. REGULATION FD DISCLOSURE

On May 27, 2004, Dollar General Corporation (the "Company") issued a news release regarding results of operations and financial condition for the first quarter ended April 30, 2004, and the conference call to be held to discuss such results. The news release is attached hereto as Exhibit 99 and incorporated by reference as if fully set forth herein.

## ITEM 12. RESULTS OF OPERATIONS AND FINANCIAL CONDITION

The information set forth in Item 9 above is incorporated by reference as if fully set forth herein.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## Date: May 27, 2004 DOLLAR GENERAL CORPORATION

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By: /s/ Susan S. Lanigan
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Susan S. Lanigan
Senior Vice President, General Counsel
and Corporate Secretary
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## EXHIBIT INDEX

Exhibit No.

99

Description

News release dated May 27, 2004.

## Dollar General Reports Increased Earnings for the First Quarter of 2004

GOODLETTSVILLE, Tenn.--May 27, 2004--Dollar General Corporation (NYSE:DG) today reported that net income for the first quarter of fiscal 2004 increased 12.5 percent to $\$ 67.8$ million, or $\$ 0.20$ per diluted share, compared with $\$ 60.3$ million, or $\$ 0.18$ per diluted share, in the first quarter of fiscal 2003.

Net sales during the first quarter of 2004 increased 11.4 percent to $\$ 1.75$ billion from $\$ 1.57$ billion in the first quarter of 2003. The increase resulted primarily from 601 net new stores and a same-store sales increase of 3.0 percent.

Gross profit during the current year period was $\$ 512.3$ million, or 29.3 percent of sales, versus $\$ 451.9$ million, or 28.8 percent of sales, during the comparable period in the prior year. The improvement in gross margin is primarily the result of a higher average markup on beginning inventories and inventories purchased during the quarter, partially offset by increased markdowns.

Selling, general and administrative expenses ("SG\&A") during the current year period were $\$ 397.7$ million, or 22.8 percent of sales, versus $\$ 349.0$ million, or 22.2 percent of sales, during the comparable period in the prior year. The increase in SG\&A as a percent to sales is primarily the result of expenses related to the Company's 2004 store work-flow project, increases in the cost of workers' compensation and other insurance programs, and increases in store occupancy costs primarily due to increased rental expense on the Company's leased facilities.

Net interest expense during the current year period was $\$ 6.4$ million versus $\$ 9.4$ million in the prior year. The Company's effective tax rate was 37.2 percent in the current year period versus 35.5 percent in the comparable prior year period. The increase in the Company's tax rate in the current year period is due in part to the expiration of certain federal jobs tax credits. The tax rate in the first quarter of 2003 was lower than normal due to a $\$ 0.8$ million adjustment to state income tax valuation reserves resulting from a tax law change.

Merchandise inventories at April 30, 2004 increased 6.4 percent over the prior year quarter end, while inventory turns increased to 4.0 times in 2004 versus 3.9 times in 2003.

As of April 30, 2004, the Company had cash and cash equivalents of $\$ 256.9$ million and total debt, including current portions, of $\$ 278.5$ million, resulting in a net debt position of $\$ 21.6$ million at the end of the current year quarter compared to a net debt position of $\$ 266.6$ million as of May 2, 2003 and a net cash position of $\$ 116.3$ million as of January 30, 2004. The change from January 30, 2004 to April 30, 2004 is primarily due to repurchases of the Company's common stock during the quarter.

During the current year quarter, the Company repurchased approximately 8.1 million shares of its common stock at a total cost of $\$ 152.6$ million. The Company has repurchased a total of approximately 10.5 million shares to date, including 0.9 million shares purchased after April 30, 2004 with respect to its 12 million share repurchase authorization which expires on March 13, 2005.

## Non-GAAP Disclosures

The tables accompanying this release include certain financial information not derived in accordance with generally accepted accounting principles ("GAAP"), including return on invested capital and return on assets, each of which is calculated using certain financial results that exclude restatement-related items. In addition, return on invested capital may be considered a non-GAAP financial measure. None of this information should be considered a substitute for any measures derived in accordance with GAAP. The Company has included its calculation of return on invested capital and reconciliations of these non-GAAP financial measures to the most comparable GAAP financial measures in the accompanying schedules. The reasons why management believes this information is useful to investors, and the additional purposes for which management uses this information are disclosed in the Company's Form 10-K filed with the SEC on March 16, 2004.

## Conference Call

The Company will host a conference call today at 10 a.m. EDT to discuss the quarter's results. The security code for the conference call is "Dollar General." If you wish to participate, please call (334) 260-2280 at least 10 minutes before the conference call is scheduled to begin. The call will also be broadcast live online at www.dollargeneral.com. A replay of the conference call will be available until 5 p.m. EDT on Thursday, June 10, online or by calling (334) 323-7226. The access code for the replay is 40954 and the pass code is 86362 .

## About Dollar General

Dollar General is a Fortune $500(\mathrm{R})$ discount retailer with 6,930 neighborhood stores as of April 30, 2004. Dollar General stores offer convenience and value to customers by offering consumable basic items that are frequently used and replenished, such as food, snacks, health and beauty aids and cleaning supplies, as well as a selection of basic apparel, housewares and seasonal items at everyday low prices. The

Company store support center is located in Goodlettsville, Tennessee. Dollar General's Web site can be reached at www.dollargeneral.com.

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES Consolidated Balance Sheets

(Dollars in thousands)

|  | $\begin{gathered} \text { April 30, } \\ 2004 \end{gathered}$ | May 2, $2003$ | $\begin{gathered} \text { January } 30, \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | (Unaudited) | (Unaudited) |  |
| ASSETS |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 256,883 | \$ 75,946 | \$ 398,278 |
| Merchandise inventories | 1,277,185 | 1,200,701 | 1,157,141 |
| Deferred income taxes | 21,852 | 26,664 | 30,413 |
| Other current assets | 73,738 | 52,080 | 66,383 |
| Total current assets | 1,629,658 | 1,355,391 | 1,652,215 |
| Property and equipment, at cost | 1,775,496 | 1,606,447 | 1,709,722 |
| Less: accumulated depreciation | 757,849 | 618,336 | 720,498 |
| Net property and equipment | 1,017,647 | 988,111 | 989,224 |
| Other assets, net | 26,464 | 12,465 | 11,270 |
| Total assets | \$2,673,769 | \$2,355,967 | \$2,652,709 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |
| Current liabilities: |  |  |  |
| Current portion of long-term obligations | \$ 16,880 | \$ 16,560 | \$ 16,670 |
| Accounts payable | 510,187 | 357,224 | 383,791 |
| Accrued expenses and other | 288,028 | 230,288 | 297,616 |
| Income taxes payable | 38,322 | 36,536 | 45,725 |
| Total current liabilities | 853,417 | 640,608 | 743,802 |
| Long-term obligations | 261,621 | 326,028 | 265,337 |
| Deferred income taxes | 70,648 | 51,584 | 66,650 |
| Shareholders' equity: |  |  |  |
| Preferred stock | - | - | - |
| Common stock | 164,354 | 166,762 | 168,095 |
| Additional paid-in capital | 386,158 | 314,973 | 376,930 |
| Retained earnings | 943,404 | 860,879 | 1,037,409 |
| Accumulated other comprehensive income | $(1,108)$ | $(1,311)$ | $(1,161)$ |
|  | 1,492,808 | 1,341,303 | 1,581,273 |
| Other shareholders' equity | $(4,725)$ | $(3,556)$ | $(4,353)$ |
| Total shareholders' equity | 1,488,083 | 1,337,747 | 1,576,920 |
| Total liabilities and shareholders' equity | \$2,673,769 | \$2,355,967 | \$2,652,709 |

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

## Consolidated Statements of Income

(Dollars in thousands, except per share amounts)
(Unaudited)

|  | For the Quarter (13 Weeks) Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { April 30, } \\ 2004 \end{gathered}$ | \% of Net Sales | $\begin{gathered} \text { May 2, } \\ 2003 \end{gathered}$ | \% of Net Sales |
| Net Sales | \$1,747,959 | 100.00\% | \$1,569,064 | 100.00\% |
| Cost of goods sold | 1,235,709 | 70.69 | 1,117,158 | 71.20 |
| Gross profit <br> Selling, general and | 512,250 | 29.31 | 451,906 | 28.80 |


| administrative |  | 397,700 | 22.75 |  | 348,955 | 22.24 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating profit |  | 114,550 |  |  | 102,951 |  |
| Interest expense, net |  | 6,442 | 0.37 |  | 9,411 | 0.60 |
| Income before taxes on income |  | 108,108 | 6.18 |  | 93,540 | 5.96 |
| Provisions for taxes on income |  | 40,259 | 2.30 |  | 33,208 | 2.12 |
| Net income | \$ | 67,849 | 3.88\% | \$ | 60,332 | 3.85\% |
| Diluted earnings per share | \$ | 0.20 |  | \$ | 0.18 |  |
| Weighted average diluted shares (000s) |  | 337,257 |  |  | 334,597 |  |
| Basic earnings per share | \$ | 0.20 |  | \$ | 0.18 |  |
| Weighted average basic shares (000s) |  | $334,109$ |  |  | 333,243 |  |
| Dividends per share | \$ | 0.040 |  | \$ | 0.035 |  |

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES <br> Consolidated Statements of Cash Flows

(Dollars in thousands)
(Unaudited)

|  | For the Quarter <br> (13 Weeks) Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { April } 30, \\ 2004 \end{gathered}$ | May 2, $2003$ |
| Cash flows from operating activities: |  |  |
| Net income | \$ 67,849 | \$ 60,332 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 39,636 | 36,756 |
| Deferred income taxes | 12,559 | 8,500 |
| Tax benefit from stock option exercises | 2,172 | 224 |
| Change in operating assets and liabilities: |  |  |
| Merchandise inventories | (120,044) | $(77,670)$ |
| Other current assets | $(7,355)$ | $(6,381)$ |
| Accounts payable | 90,906 | 15,921 |
| Accrued expenses and other | $(9,175)$ | $(9,198)$ |
| Income taxes | $(7,422)$ | $(30,555)$ |
| Other | $(15,512)$ | 1,763 |
| Net cash provided by (used in) operating activities | 53,614 | (308) |
| Cash flows from investing activities: |  |  |
| Proceeds from sale of property and equipment | 29 | 66 |
| Net cash used in investing activities | $(51,031)$ | $(30,063)$ |
| Cash flows from financing activities: |  |  |
| Repayments of long-term obligations | $(4,063)$ | $(4,086)$ |
| Payment of cash dividends | $(13,319)$ | $(11,673)$ |
| Proceeds from exercise of stock options | 6,546 | 694 |
| Repurchase of common stock | $(133,589)$ | - |
| Other financing activities | 447 | 64 |
| Net cash used in financing activities | $(143,978)$ | $(15,001)$ |
| Net decrease in cash and cash equivalents | $(141,395)$ | $(45,372)$ |
| Cash and cash equivalents, beginning of period | 398,278 | 121,318 |
| Cash and cash equivalents, end of period | \$256,883 | \$ 75,946 |
| Supplemental schedule of noncash investing and financing activities: |  |  |

Repurchases of common stock included in accounts
payable
Purchases of property and equipment awaiting
processing for payment, included in accounts
payable
Purchases of property and equipment under
capital lease obligations

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES Selected Additional Information

(Unaudited)
Sales by Category (in thousands)


## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

Non-GAAP Disclosures
Return on Invested Capital (a)
(Unaudited)
(\$ in thousands)

Net income
Add:
Interest expense, net
Rent expense
Tax effect of interest and rent

Interest and rent, net of tax

| $\begin{gathered} \text { April 30, } \\ 2004 \end{gathered}$ | $\text { May } 2,$$2003$ |  |
| :---: | :---: | :---: |
| \$ 308,517 | \$ | 279,350 |
| 28,534 |  | 41,618 |
| 256,930 |  | 224,214 |
| $(107,302)$ |  | $(95,359)$ |
| 178,162 |  | 170,473 |


(a) The Company believes that the most directly comparable ratio calculated solely using GAAP measures is the ratio of net income to the sum of average long-term obligations, including current portion, and average shareholders' equity. This ratio was $17.6 \%$ and $17.5 \%$ for rolling four quarters ended April 30, 2004 and May 2, 2003, respectively.
(b) Average long-term obligations is equal to the average long-term obligations, including current portion, measured at the end of each of the last five fiscal quarters.
(c) Average shareholders' equity is equal to the average shareholders' equity measured at the end of each of the last five fiscal quarters.
(d) Average rent expense is computed using a rolling two-year period. Average rent expense is multiplied by a factor of eight to capitalize operating leases in the determination of pretax invested capital. This is a conventional methodology utilized by credit rating agencies and investment bankers.

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

| Non-GAAP Disclosures <br> Return on Assets (Unaudited) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | For the four quarters ended |  |  |  |
| (\$ in thousands) |  | $\begin{aligned} & \text { ril 30, } \\ & 2004 \end{aligned}$ |  | $\begin{gathered} \text { May 2, } \\ 2003 \end{gathered}$ |
| Net income | \$ | 308,517 | \$ | 279,350 |
| Restatement-related items, net of tax |  | 10,373 |  | $(17,231)$ |
| Net income, excluding restatement-related items | \$ | 318,890 | \$ | 262,119 |
| Average assets (a) |  | ,527,404 |  | ,390,849 |
| Return on assets |  | 12.2\% |  | 11.7\% |
| Return on assets, excluding restatementrelated items |  | 12.6\% |  | 11.0\% |

(a) Average assets is equal to the average total assets measured at the end of each of the last five fiscal quarters.

