# DOLLAR GENERALCORP 

## FORM 10-Q

(Quarterly Report)

# Filed 06/13/96 for the Period Ending 05/03/96 

Address 100 MISSION RIDGE<br>GOODLETTSVILLE, TN, 37072<br>Telephone 6158554000<br>CIK 0000029534<br>Symbol DG<br>SIC Code 5331-Retail-Variety Stores<br>Industry Discount Stores<br>Sector Consumer Cyclicals<br>Fiscal Year 02/02

# DOLLAR GENERAL CORP 

FORM 10-Q<br>(Quarterly Report)

Filed 6/13/1996 For Period Ending 5/3/1996

| Address | 100 MISSION RIDGE |
| :--- | :--- |
|  | GOODLETTSVILLE, Tennessee 37072 |
| Telephone | $615-855-4000$ |
| CIK | 0000029534 |
| Industry | Retail (Specialty) |
| Sector | Services |
| Fiscal Year | $01 / 31$ |


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Washington, D.C. 20549

FORM 10-Q

## [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period of May 3, 1996

Commission file number 0-4769

## DOLLAR GENERAL CORPORATION

(Exact name of registrant as specified in its charter)

```
KENTUCKY
(State or other
jurisdiction of
incorporation or
organization)
61-0502302
    (I.R.S. employer
    identification no.)
104 Woodmont Blvd.
Suite 500
```

61-0502302
(I.R.S. employer
identification no.)

Nashville, Tennessee 37205
(Address of principal executive offices, zip code)

Registrant's telephone number, including area code: (615) 783-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No $\qquad$ -.

The number of shares of common stock outstanding at May 3, 1996 was 72,380,519.

## Dollar General Corporation

## Form 10-Q

## For the Quarter Ended May 3, 1996

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## PART I - FINANCIAL INFORMATION

## ITEM 1. Financial Statements

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME

For the three months ended May 3, 1996 and May 5, 1995*
(in thousands except per share amounts)
(unaudited)

```
                May 3, }199
Net Sales $455,856
Cost of goods sold 332,482
Gross Profit 123,374
Selling, general and
    administrative expense
    Operating profit 25,429
Interest expense 1,197
    Income before taxes on
    income 24,232 20,023
Mrovision for taxes on 
    Net income 15,024 12,314
Net income per common and
    common equivalent share $ .17 $ . 14
Weighted average number of
    common and common
    equivalent shares
    outstanding 88,676 87,384
Cash dividends per common
    share, as declared $ .05
Adjusted to give retroactive
    effect to the five-for-four
    common stock split
    distributed on April 26, 1996 $ .05 $ .04
*Restated as explained in Note 1.
The accompanying notes are an integral part of this statement.
```


## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

As of May 3, 1996, January 31, 1996 and May 5, 1995*
(in thousands)
(unaudited)


```
DOLLAR GENERAL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
for the three months ended May 3, 1996, and May 5, 1995*
(in thousands)
(unaudited)
```

|  | $\begin{aligned} & \text { May 3, } \\ & 1996 \end{aligned}$ |  | $\begin{aligned} & \text { May 5, } \\ & 1995 * \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 15,024 | \$ | 12,314 |
| djustments to reconcile net in to net cash provided by opera |  |  |  |  |
| Depreciation and amortization |  | 7,318 |  | 5,855 |
| Deferred income taxes |  | 1,101 | $($ | 492 ) |
| Change in operating assets and |  |  |  |  |
| Merchandise inventories |  | 37,758) |  | 70,133) |
| Accounts payable |  | 17,211 |  | 14,814 |
| Accrued expenses |  | 6,078) |  | 5,504) |
| Income taxes |  | 6,351) |  | 1,253 |
| Other | ( | 576) |  | 965) |
| Net cash used for operating activities |  | 10,109) |  | 42,858) |
| Cash flows used in investing activities: |  |  |  |  |
| Purchase of property \& equipment | ( | 7,102) |  | 12,202) |
| Cash flows provided by financing activities: |  |  |  |  |
| Issuance of short-term borrowings |  | 50,276 |  | 67,117 |
| Repayments of short-term borrowings |  | 17,422) |  | 6,778) |
| Repayments of long-term debt |  | 964) |  | 909) |
| Payments of cash dividends |  | 4,275) |  | 2,932) |
| Proceeds from exercise of stock options |  | 3,307 |  | 1,612 |
| Tax benefits from exercise of stock options |  | 1,370 |  | 1,493 |
| Net cash provided by financing activities |  | 32,292 |  | 59,603 |
| Net increase (decrease) in cash and equivalents |  | 15,081 |  | 4,543 |
| Cash and cash equivalents at beginning of year |  | 4,344 |  | 33,045 |
| Cash and cash equivalents at end of period | \$ | 19,425 | \$ | 37,588 |

The accompanying notes are an integral part of this statement.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 1. Basis of Presentation

The accompanying financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all of the disclosures normally required by generally accepted accounting principles or those normally made in the Company's Annual Report on Form 10-K. Accordingly, the reader of the quarterly report on Form 10-Q should refer to the Company's Annual Report on Form 10-K for the year ended January 31, 1996 for additional information.

The accompanying financial statements have been prepared in accordance with the Company's customary accounting practices and have not been audited. All subsidiaries are included. In management's opinion, all adjustments (which are solely of a normal recurring nature) necessary for a fair presentation of the results of operations for the three-month periods ended May 3, 1996 and May 5, 1995, respectively, have been made.

Interim cost of goods sold is determined using estimates of inventory shrinkage, inflation, and markdowns which are adjusted to reflect actual results at year end. Because of the seasonal nature of the Company's business, the results for interim periods are not necessarily indicative of the results to be expected for the entire year.

The comparative financial statements presented for the period ended May 5, 1995, have been restated from the 10-Q report for the first quarter ended April 30, 1995 to reflect the adoption of a retail $52 / 53$ week reporting calendar effective February 1, 1996. For the period ended April 30, 1995, the Company reported net income of $\$ 11,576,000$ or $\$ 0.13$ per common and common equivalent share, as restated for the April 26 , 1996 stock split.

## 2. Net Income Per Common Share

Net income per common and common equivalent share is based upon the actual weighted average number of common shares outstanding during each period plus the assumed exercise of dilutive stock options as follows:

```
                                    Three Months Ended
Shares (000's)
May 3,1996 May 5, 1995
Actual weighted average number of shares
    shares outstanding during the period
    72,232 70,691
Common Stock Equivalents:
    Dilutive effect of stock options
    using the "Treasury Stock Method" 3,040 3,289
    1,715,742 shares Convertible Preferred
    Stock Issued August 22, 1994 13,404 13,404
Weighted Average Shares 88,676 87,384
```

3. Changes in shareholder's equity for the three months ended May 3, 1996 and May 5, 1995 were as follows (dollars in thousands except per share amounts):


## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF

## OPERATIONS

## RESULTS OF OPERATIONS

The nature of the Company's business is seasonal. Historically, sales in the fourth quarter have been significantly higher than sales achieved in each of the first three quarters of the fiscal year. Thus, expenses, and to a greater extent operating income, vary by quarter. Results of a period shorter than a full year may not be indicative of results expected for the entire year. Furthermore, comparing any period to other than the same period of the previous year will not reflect the seasonal nature of the Company's business.

NET SALES. Net sales for the first three months of fiscal 1997 increased $\$ 81.4$ million, or $21.7 \%$, to $\$ 455.9$ million from $\$ 374.5$ million for the comparable period of fiscal 1996. The increase resulted from 300 net additional stores being in operation as of May 3, 1996 as compared with May 5, 1995 and an increase of $7.3 \%$ in same-store sales as compared with the $6.2 \%$ increase in the same period last year. The Company regards same stores as those opened prior to the beginning of the previous fiscal year which have remained open throughout the previous fiscal year and the period reported. Management believes that the same-store sales gains are a reflection of better in stock positions compared to the prior year and improved focus on its strategy as a distributor of consumable basics. The Company's sales mix shifted in favor of hardlines which accounted for $73 \%$ of sales compared to softlines' $27 \%$ of sales versus $69 \%$ and $31 \%$, respectively, in the first quarter of fiscal 1996 . In the first quarter of fiscal 1997, the Company opened 78 stores, closed 27 stores and ended the quarter with a total 2,467 stores.

GROSS PROFIT. Gross profit for the first three months of fiscal 1997 was $\$ 123.3$ million, or $27.06 \%$ of net sales, compared to $\$ 104.8$ million, or $27.97 \%$ of net sales, for the comparable period in the prior fiscal year. The decrease was primarily driven by lower margin on sales of current purchases representing the shift of sales toward hardlines, lower beginning inventory margins, and higher shrinkage reserves. Allowance for shrinkage of $3.20 \%$ was up from $3.06 \%$ a year ago and the LIFO charge of $0.13 \%$ was slightly lower than the $0.16 \%$ in the same period last year. Cost of goods sold is determined in the first, second and third quarters utilizing estimates of inventory markdowns, shrinkage and inflation. Adjustments of these estimates based upon actual results are included in cost of goods sold in the fourth quarter.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE. Operating expenses for the quarter equaled $\$ 97.9$ million, or $21.5 \%$ of sales, compared with $\$ 83.5$ million, or $22.3 \%$ of sales, in the same period last year. Driving this decrease in operating expense percentage to sales were reductions in labor and related taxes, travel and training costs stemming from tighter control of operating and administrative areas, lower insurance expenses, and lower advertising costs due to fewer new store openings this year versus last year. Partially offsetting these improvements was an increase in incentive compensation. The total increase in these operating expenses of $\$ 14.4$ million from last year resulted primarily from an increase of 300 stores in operation during fiscal 1997.

INTEREST EXPENSE. Interest expense was flat at $\$ 1.2$ million for the first three months of fiscal 1997 compared to 1996. As a percentage of sales, interest expense dropped to $0.26 \%$ from $0.32 \%$ in the comparable prior year period.

## LIQUIDITY AND CAPITAL RESOURCES

Cash flows from operating activities - Cash flows used in operating activities totaled $\$ 10.1$ million during the first quarter of fiscal 1997 compared with $\$ 42.9$ million in the first quarter of fiscal 1996. This decrease in use of cash is primarily the result of a smaller increase in inventories this year versus last year (a $\$ 32.4$ million difference) being only partially offset by an increase in accounts payable ( $\$ 17.2$ million versus $\$ 14.8$ million in the prior year). Inventories increased as a result of opening new stores, maintaining better in-stock levels, and some carry-over seasonal merchandise from last year.

Cash flows from investing activities - Cash used for capital expenditures during the first quarter decreased $\$ 6.0$ million to $\$ 7.1$ million as compared to $\$ 13.1$ million in the comparable period in 1996. The current period expenditures resulted principally from opening 78 new stores, remodeling and relocating 45 stores, and investment in warehouse equipment. The decrease is driven by reduced investment in stores, down $\$ 2.8$ million and reduced trailer purchases of $\$ 1.0$ million.

Cash flows from financing activities - The Company's short-term borrowings during the first quarter of fiscal 1997 increased by a net of $\$ 33.9$ million compared to 61.3 million in 1996. The increased short-term borrowings were due to the cash used in operating activities and capital expenditures discussed above.

Because of the seasonal nature of the Company's business, its working capital requirements vary significantly during the year. Bank credit facilities equaled $\$ 285.0$ million at May 3, 1996 ( $\$ 170.0$ million revolving credit/term loan facility plus $\$ 115.0$ million seasonal lines of credit). The Company had seasonal lines of credit borrowings of $\$ 0.0$ million and $\$ 24.9$ million as of May 3, 1996 and 1995, respectively. The Company anticipates that seasonal working capital and capital expenditure requirements will continue to be met through cash flow provided by operating activities supplemented by the revolving credit/term loan facility and seasonal credit lines.

The Company's liquidity position is set forth in the following table (dollars in thousands):

| May 3, | January1996 |  | May 5, |  |
| :---: | :---: | :---: | :---: | :---: |
| Current ratio |  | 2.0\% | 2.0\% | 1.7\% |
| Total borrowings/equity |  | 25.0\% | 18.3\% | 28.3\% |
| Long-term debt/equity |  | 0.5\% | $0.8 \%$ | 1.1\% |
| Working Capital (000) |  | \$279,151 | \$262,529 | \$207,548 |
| Average daily use of debt: (Fiscal year-to-date) |  |  |  |  |
| Short-term (000) |  | \$ 80,430 | \$ 99,564 | \$ 66,301 |
| Long-term (000) |  | 4,264 | 4,718 | 5,163 |
| Total (000) |  | \$ 84,694 | \$104,282 | \$ 71,464 |
| Maximum outstanding short-term debt (fiscal year-to-date) | \$110,077 | \$227,397 | \$ 99 |  |

## PART II - OTHER INFORMATION

## Item 1. Not applicable.

## Item 2. Not applicable.

Item 3. Not applicable.

Item 4. Not applicable.
Item 5. Not applicable.

## Item 6. Exhibits and reports on Form 8-K

(a) No reports on Form 8-K were filed during the quarter ended May 3, 1996.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## DOLLAR GENERAL CORPORATION

(Registrant)

June 13, 1996

$$
\begin{aligned}
& \text { By: /s/Bob Carpenter } \\
& \text { Bob Carpenter, Vice President, } \\
& \text { Chief Administrative Officer, } \\
& \text { and Corporate Secretary }
\end{aligned}
$$

## ARTICLE 5

The accompanying notes are an integral part of this statement.

| PERIOD TYPE | 3 MOS |
| :--- | ---: |
| FISCAL YEAR END | JAN 311997 |
| PERIOD END | MAY 031996 |
| CASH | 19,425 |
| SECURITIES | 0 |
| RECEIVABLES | 0 |
| ALLOWANCES | 0 |
| INVENTORY | 526,120 |
| CURRENT ASSETS | 570,510 |
| PP\&E | 247,865 |
| DEPRECIATION | 90,831 |
| TOTAL ASSETS | 732,674 |
| CURRENT LIABILITIES | 291,359 |
| BONDS | 0 |
| COMMON | 42,893 |
| PREFERRED MANDATORY | 0 |
| PREFERRED | 858 |
| OTHER SE | 391,686 |
| TOTAL LIABILITY AND EQUITY | 732,674 |
| SALES | 455,856 |
| TOTAL REVENUES | 455,856 |
| CGS | 332,482 |
| TOTAL COSTS | 97,945 |
| OTHER EXPENSES | 0 |
| LOSS PROVISION | 0 |
| INTEREST EXPENSE | 1,197 |
| INCOME PRETAX | 24,232 |
| INCOME TAX | 7,208 |
| INCOME CONTINUING | 15,024 |
| DISCONTINUED | 0 |
| EXTRAORDINARY | 0 |
| CHANGES | 0 |
| NET INCOME | 15,024 |
| EPS PRIMARY | .17 |
| EPS DILUTED | .17 |

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